



Cost Management Systems (CMS) Program News

We had a great meeting in Austin for December 2007 with keynote presentation from our new member Lisa Hershman from Avnet followed by a presentation from Manoj Saxena of IBM.

Member News

The CAM-I CMS Program is pleased to announce Avnet and Kreston Management and Consulting Service, Mexico as new members.

Lisa Hershman - Senior VP for Operational Excellence "The CMS program has identified so many key projects in areas that all companies need, I can't imagine not wanting to be involved in all of them. Regardless of industry, business model, customer/ supplier base, CMS adds value to all organizations."

Pedro San Martin - CEO Kreston Mexico " This is a great beginning for getting companies from Mexico. We have every intention of working with CAM-I and growing membership in Mexico

Status from Special Interest Groups (SIGs)

Business Intelligence

This group is now working on bringing opportunities from our member companies of coming up with resolution on BI. Parallel to that, the group is also developing on content, deliverables and emerging common threads, technology and emerging tools. In March, a subject matter expert will be invited to work on more practical approach of this concept.

Operational Data and Cost Measurement Assessments

Work continues on two assessments to provide the structural approach to identify the quality of operational data used for planning and for cost measurement. This assessment survey has the possibility to evolve into a accreditation program (e.g. ISO 9000).

Steve Morgan, the Chairman of our North American Committee of IIA (Institute of Internal Auditors) which oversees the activities in the US and Canada attended the meeting.

Risk Management

The group has identified, and received presentations from, a number of organizations on their Enterprise Risk Management (ERM) practices, and some of these have incorporated at least some of what the RMIG is seeking to deliver; but none have integrated all three disciplines of risk, cost and performance management.

Performance Management

Having put together a maturity model, plans are now in place to review Baldrige criteria and consider mapping enabling processes in those criteria categories. The result is to combine assessment to prescriptive mechanism for improvement. The group is also cross-referencing prior CAM-I work in this area. This will result into finalizing the detailed Performance Management Maturity Model which will encompass practical improvement techniques.

Target Costing

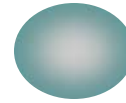
The group is developing a series of "how to" technical bulletins on extending Target Costing to the supply side. Technical Bulletin # 1 is entitled "Involving the Extended Value Chain in a Target Costing / Life Cycle Cost Process Model." The SIG is in the process of collecting data on how companies engage their logistic suppliers upfront in the design process. Technical Bulletin # 2 will be a report on leading practices for accessing manufacturing cost data and recommendations for the future on integrating costing systems across the supply chain. A near term deliverable for Technical Bulletin # 2 will be a cost data dictionary to compliment the Product Data Exchange Standards (PDES) Model-Based Manufacturing effort currently underway.

Resource Consumption Accounting

Final edits in progress on the deliverable RCA and Marginal Analytics.



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Research



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Status from Special Interest Groups (SIGs)

Planning and Budgeting

This interest group released its current work in an innovating and exciting new format. Rather than waiting for the long time usually required for a published report, they incorporated their current work in process into a “Wiki”. The wiki enables other CAM-I members to both view and participate in the research now in its development stage.

Armed Services Interest Group

The ASIG embarked on further work of its assessment of the As-Is landscape of Lean Six Sigma across the armed services gathering 58 surveys and consolidating results while doing marginal analysis of all critical responses. After analyzing material significance of responses and developing scenarios, the group will work on their deliverable of “Best Practices and Lessons Learned”.

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The **Consortium for Advanced Management—International (CAM-I)** is an international consortium of manufacturing and service companies, government organizations, consultancies, and academic and professional bodies who have elected to work cooperatively in a pre-competitive environment to solve management problems and critical business issues that are common to the group.

Cost Management Systems (CMS) Program

CAM-I has been conducting collaborative research for over 35 years. Our global research focuses on advancing cost, process and performance management practices and provides our members with methods and tools that are applied in their organizations.

Member Companies

ABS Consulting

ATI

Avnet

Bank of America

BAE Systems

Bob Paladino & Associates

Boeing Company

Business Objects

CALIBRE Systems

Cost Vision

CMA Canada

Department of Defense

Exec. Mgmt. Associates

Godrej & Boyce Manufacturing

Grant Thornton LLP

IBM Corporation

International Truck & Engine Co.

Kreston Management and Consulting Services

ON Semiconductor

Pilbara Group Inc.

Pinnacle West

Premier, Inc.

Regence

Rockwell Collins

Royal Australian Navy

SAP AG

SAS Institute

Synerma

Tata Consultancy Services

U. S. Air Force

U. S. Coast Guard

U. S. Marine Corps

U. S. Navy

U. S. Patent & Trademark Office

VEN International



Join us in Charlotte March 9-12, 2008!

We look forward to seeing you as our members or guests.

To Register today by calling CAM-I Member Services at (817) 426-5744 or online at our website www.cam-i.org and click on “Meetings and Events” at the top of the page to view entire agenda & meeting notice.

