



Cost Management Systems (CMS) Program News

We had a good meeting in Charlotte with presentations from Dr. Kevin McCormack, President of DRK Research and an adjunct professor at NC State and the University of Oklahoma, Michael Hyry, Director of Finance, Williamson-Dickie Mfg. Co and Jim Hendricks and Robyn Sindel from The Boeing Company.

What Members are saying about CAM-I

CAM-I is a great platform that enables us to share ideas with our expert colleagues. It is a friendly environment where it is easy to challenge paradigms and thus open your mind to other points of view. All this helps us provide better solutions for our customers through our Cost Management and Budget Planning software - Christian Babbini (Decimal)

CAM-I is a thought leader in the field of Cost and Performance Management. TCS provides consulting offerings in these areas. Synergies with CAM-I through membership and access to their knowledge base, helps in our endeavor for us to provide better value to our customers – Mr. S. Mukund (Tata Consultancy Services)

Status from Special Interest Groups (SIGs)

Business Intelligence

The group has started working on “BI for CAM-I”. This will contain - A definition of BI, A BI primer that will contain basic information on BI for CAM-I members seeking to learn about the subject.

A view of how BI integrates CAM-I subjects like cost, performance, process and risk through the shared use of quality, timely, relevant and actionable information. The group will also create a Wiki to store this information.

Operational Data and Cost Measurement Assessments

Work continues on the two assessments which will provide a structural approach to an evaluation of the quality of operational data used for planning and for cost measurement. A magazine article has been finalized for publication to explain the project. Survey questions have been finalized, and two alts for the scoring methodology are under consideration. The next meetings will focus on selection of pilot test sites and development of transition plans for rollout and implementation of the assessments.

Risk Management

Enterprise risk management attempts to cut across those silos and view risk from an integrated perspective. The group will add to existing taxonomies through the introduction of newer ideas such as decision confidence and risk management through strategic options/flexibility. The deliverables will be a model for an approach to integrating risk, cost, and performance management; an implementation methodology for that approach, key success criteria and pitfalls to avoid, and new elements of risk management to consider .

Performance Management

Develop a framework that will help organizations identify the maturity of key performance management concepts – This is by four levels and the touch points that drives the organization to adopting methodologies and practical applications on cost and process management which will help improve and sustain the effectiveness of business. In addition the group will describe the 12 Enabling Processes and 4 Maturity Levels of the PM Framework and how various Performance Improvement Techniques can be used to improve the level of maturity .

Target Costing

Current Focus: To develop a series of “how to” technical bulletins on extending target costing to the supply side.

Deliverables in progress:

Technical Bulletin #1 is entitled, “Involving the extended value chain in a Target Costing / Life Cycle Cost Process Model.” We are studying leading practices on how to involve operation and support (O&S) suppliers as partners in the design process when O&S is a significant portion of Life Cycle Cost. The team presented their initial findings at the General Session on March 11th. Next meeting we will share additional findings from our interviews and hear a presentation on the research for a new process called Best Value Request for Proposal out of ASU, Del E. Webb School of Construction.

Technical Bulletin #2 will be a report on leading practices for accessing manufacturing cost data and recommendations for the future on integrating costing systems across the supply chain. Currently the group is developing suggested improvements for defining cost information standards for the US Department of Defense Manufacturing Readiness Levels. We are pleased to announce that our suggested improvements have been accepted into the cost information of Version 6.1 y.



Status from Special Interest Groups (SIGs)

Planning and Budgeting

CAM-I has addressed the topic of Planning and Budgeting from several points of view and through several different Interest Group deliverables. The most recent being the development of an interactive Planning and Budgeting site based on Wiki technology that focuses on the budgeting process and the pains/issues related to the process. The objective is to develop the next generation planning and budgeting implementable techniques in line with the impact on enterprise software .

Armed Services Interest Group

The group identified key take-away points from the data set and documented these findings. Additionally the group identified “holes” in the returned data that would provide focus should the ASIG require additional survey information. Next stage is to finalize points to be included in the “Survey Findings” interim deliverable (possibly a short White Paper or PowerPoint presentation) .

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The **Consortium for Advanced Management—International (CAM-I)** is an international consortium of manufacturing and service companies, government organizations, consultancies, and academic and professional bodies who have elected to work cooperatively in a pre-competitive environment to solve management problems and critical business issues that are common to the group.

Cost Management Systems (CMS) Program

CAM-I has been conducting collaborative research for over 35 years. Our global research focuses on advancing cost, process and performance management practices and provides our members with methods and tools that are applied in their organizations.

Member Companies

ABS Consulting

ATI

Avnet

Bank of America

BAE Systems

Bob Paladino & Associates

Boeing Company

Business Objects

CALIBRE Systems

Cost Vision

CMA Canada

Department of Defense

Exec. Mgmt. Associates

Godrej & Boyce Manufacturing

Grant Thornton LLP

IBM Corporation

International Truck & Engine Co.

Kreston Management and Consulting
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Pinnacle West

Premier, Inc.

Regence

Rockwell Collins

Royal Australian Navy

SAP AG

SAS Institute

Synerma

Tata Consultancy Services

U. S. Air Force

U. S. Coast Guard

U. S. Marine Corps

U. S. Navy

U. S. Patent & Trademark Office

VEN International



Join us in Baltimore June 8-11, 2008!

We look forward to seeing you as our members or guests.

To Register today by calling CAM-I Member Services at (817) 426-5744 or online at our website www.cam-i.org and click on “Meetings and Events” at the top of the page to view entire agenda & meeting notice.

